

2021-22 Budget Detail

APPENDIX A

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
STRATEGIC MANAGEMENT												
Chief Executive : Alex Parmley												
MANAGEMENT BOARD	Expenditure	533,160	113,440	0	0	0	0	0	0	0	0	646,600
	Income	(17,500)	0	0	0	0	0	0	0	0	0	(17,500)
Portfolio Holder : Cllr Val Keitch	TOTAL	515,660	113,440	0	0	0	0	0	0	0	0	629,100
TRANSFORMATION	Expenditure	(150,000)	0	0	0	150,000	0	0	0	0	0	0
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	(150,000)	0	0	0	150,000	0	0	0	0	0	0
TOTAL STRATEGIC MANAGEMENT	Expenditure	383,160	113,440	0	0	150,000	0	0	0	0	0	646,600
	Income	(17,500)	0	0	0	0	0	0	0	0	0	(17,500)
	TOTAL	365,660	113,440	0	0	150,000	0	0	0	0	0	629,100
TOTAL CHIEF EXECUTIVE	Expenditure	383,160	113,440	0	0	150,000	0	0	0	0	0	646,600
	Income	(17,500)	0	0	0	0	0	0	0	0	0	(17,500)
	TOTAL	365,660	113,440	0	0	150,000	0	0	0	0	0	629,100
STRATEGY & COMMISSIONING												
Director: Netta Meadows												
STRATEGIC PLANNING												
Service Manager : Jan Gamon												
PROCUREMENT, CONTRACT & RISK MANAGEMENT	Expenditure	56,240	1,750	100	0	0	0	0	0	0	0	58,090
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	56,240	1,750	100	0	0	0	0	0	0	0	58,090
PLACE PLANNING	Expenditure	404,490	15,290	0	0	770	0	0	0	0	0	420,550
	Income	(98,180)	(8,950)	0	0	0	0	0	0	0	0	(107,130)
Portfolio Holder : Cllr Val Keitch	TOTAL	306,310	6,340	0	0	770	0	0	0	0	0	313,420
SPORT FACILITIES	Expenditure	481,490	0	900	0	0	0	0	0	0	0	482,390
	Income	(240,510)	0	0	0	0	0	0	0	0	0	(240,510)
Portfolio Holder : Cllr Val Keitch	TOTAL	240,980	0	900	0	0	0	0	0	0	0	241,880
CIVIL CONTINGENCIES & HEALTH & SAFETY	Expenditure	62,980	0	0	0	0	0	0	0	0	0	62,980
	Income	(6,110)	0	0	0	0	0	0	0	0	0	(6,110)

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
Portfolio Holder : Cllr Val Keitch	TOTAL	56,870	0	0	0	0	0	0	0	0	0	56,870
DEMOCRATIC SERVICES	Expenditure	667,300	570	0	0	0	0	0	0	0	0	667,870
	Income	(1,400)	0	0	0	0	0	0	0	0	0	(1,400)
Portfolio Holder : Cllr Peter Seib	TOTAL	665,900	570	0	0	0	0	0	0	0	0	666,470
ELECTIONS	Expenditure	211,430	310	0	0	0	0	0	0	0	0	211,740
	Income	(8,020)	0	0	0	0	0	0	0	0	0	(8,020)
Portfolio Holder : Cllr Peter Seib	TOTAL	203,410	310	0	0	0	0	0	0	0	0	203,720
PLANNING POLICY	Expenditure	770	0	0	0	(770)	0	0	0	0	0	0
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	770	0	0	0	(770)	0	0	0	0	0	0
VOLUNTARY, COMMUNITY & SOCIAL ENTERPRISE	Expenditure	284,260	310	0	0	0	0	0	0	0	(6,600)	277,970
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	284,260	310	0	0	0	0	0	0	0	(6,600)	277,970
TOTAL STRATEGIC PLANNING	Expenditure	2,168,960	18,230	1,000	0	0	0	0	0	0	(6,600)	2,181,590
	Income	(354,220)	(8,950)	0	0	0	0	0	0	0	0	(363,170)
	TOTAL	1,814,740	9,280	1,000	0	0	0	0	0	0	(6,600)	1,818,420
PERFORMANCE, PEOPLE & CHANGE												
Service Manager : Charlotte Jones												
PERFORMANCE, PEOPLE & CHANGE	Expenditure	498,450	(152,210)	0	0	0	0	0	0	0	0	346,240
	Income	(132,000)	122,700	0	0	0	0	0	0	0	0	(9,300)
Portfolio Holder : Cllr Val Keitch	TOTAL	366,450	(29,510)	0	0	0	0	0	0	0	0	336,940
TOTAL PERFORMANCE, PEOPLE & CHANGE	Expenditure	498,450	(152,210)	0	0	0	0	0	0	0	0	346,240
	Income	(132,000)	122,700	0	0	0	0	0	0	0	0	(9,300)
	TOTAL	366,450	(29,510)	0	0	0	0	0	0	0	0	336,940
COMMUNICATIONS, MARKETING & MEDIA												
Service Manager : Richard Birch												
COMMUNICATIONS	Expenditure	94,290	2,880	0	0	0	0	0	0	0	0	97,170
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	94,290	2,880	0	0	0	0	0	0	0	0	97,170
TOTAL COMMUNICATIONS, MARKETING & MEDIA	Expenditure	94,290	2,880	0	0	0	0	0	0	0	0	97,170
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	94,290	2,880	0	0	0	0	0	0	0	0	97,170

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
STRATEGY & COMMISSIONING - LEAD SPECIALISTS												
Service Manager : Netta Meadows												
STRATEGY & COMMISSIONING - LEAD SPECIALISTS	Expenditure	214,190	20	0	0	0	0	0	0	0	0	214,210
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	214,190	20	0	0	0	0	0	0	0	0	214,210
TOTAL STRATEGY & COMMISSIONING - LEAD SPECIALISTS	Expenditure	214,190	20	0	0	0	0	0	0	0	0	214,210
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	214,190	20	0	0	0	0	0	0	0	0	214,210
STRATEGY & COMMISSIONING - CASE OFFICERS												
Service Manager : Jan Gamon												
STRATEGY & COMMISSIONING - CASE OFFICERS	Expenditure	372,610	35,040	0	0	0	0	0	0	0	0	407,650
	Income	0	(34,290)	0	0	0	0	0	0	0	0	(34,290)
Portfolio Holder : Cllr Val Keitch	TOTAL	372,610	750	0	0	0	0	0	0	0	0	373,360
TOTAL STRATEGY & COMMISSIONING - CASE OFFICERS	Expenditure	372,610	35,040	0	0	0	0	0	0	0	0	407,650
	Income	0	(34,290)	0	0	0	0	0	0	0	0	(34,290)
	TOTAL	372,610	750	0	0	0	0	0	0	0	0	373,360
TOTAL STRATEGY & COMMISSIONING	Expenditure	3,348,500	(96,040)	1,000	0	0	0	0	0	0	(6,600)	3,246,860
	Income	(486,220)	79,460	0	0	0	0	0	0	0	0	(406,760)
	TOTAL	2,862,280	(16,580)	1,000	0	0	0	0	0	0	(6,600)	2,840,100
SUPPORT SERVICES												
Director: Netta Meadows												
SUPPORT SERVICES - CASE												
Service Manager : Sara Kelly												
SUPPORT SERVICES - CASE OFFICERS	Expenditure	917,140	29,720	0	0	0	0	0	0	0	0	946,860
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Peter Seib	TOTAL	917,140	29,720	0	0	0	0	0	0	0	0	946,860
SUPPORT SERVICES - CASE WORK	Expenditure	360,840	0	0	0	(50,000)	0	0	0	0	0	310,840
	Income	(55,470)	0	0	40,000	0	0	0	0	0	0	(15,470)
Portfolio Holder : Cllr Peter Seib	TOTAL	305,370	0	0	40,000	(50,000)	0	0	0	0	0	295,370
TOTAL SUPPORT SERVICES - CASE	Expenditure	1,277,980	29,720	0	0	(50,000)	0	0	0	0	0	1,257,700
	Income	(55,470)	0	0	40,000	0	0	0	0	0	0	(15,470)
	TOTAL	1,222,510	29,720	0	40,000	(50,000)	0	0	0	0	0	1,242,230

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
SUPPORT SERVICES - LEAD SPECIALISTS												
Service Manager : Netta Meadows												
SUPPORT SERVICES - LEAD SPECIALISTS	Expenditure	459,190	42,540	0	0	0	0	0	0	0	0	501,730
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Peter Seib	TOTAL	459,190	42,540	0	0	0	0	0	0	0	0	501,730
TOTAL SUPPORT SERVICES - LEAD SPECIALISTS	Expenditure	459,190	42,540	0	0	0	0	0	0	0	0	501,730
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	459,190	42,540	0	0	0	0	0	0	0	0	501,730
SUPPORT SERVICES - SPECIALISTS												
Service Manager : Lisa Davis												
SUPPORT SERVICES SPECIALISTS	Expenditure	1,043,600	216,370	0	0	0	0	0	0	0	0	1,259,970
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Peter Seib	TOTAL	1,043,600	216,370	0	0	0	0	0	0	0	0	1,259,970
TOTAL SUPPORT SERVICES - SPECIALISTS	Expenditure	1,043,600	216,370	0	0	0	0	0	0	0	0	1,259,970
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	1,043,600	216,370	0	0	0	0	0	0	0	0	1,259,970
SUPPORT SERVICES - FUNCTIONS												
Service Manager : Lisa Davis												
FINANCE CORPORATE COSTS	Expenditure	2,621,600	300,200	12,130	0	(100,000)	0	20,000	0	(31,710)	100,000	2,922,220
	Income	(2,177,240)	0	0	0	0	0	20,000	0	(520,730)	0	(2,677,970)
Portfolio Holder : Cllr Peter Seib	TOTAL	444,360	300,200	12,130	0	(100,000)	0	40,000	0	(552,440)	100,000	244,250
SUPPORT SERVICE FUNCTIONS	Expenditure	1,006,130	5,000	10,000	39,000	0	0	0	0	0	(235,000)	825,130
	Income	(121,850)	0	0	0	0	0	0	0	0	0	(121,850)
Portfolio Holder : Cllr Peter Seib	TOTAL	884,280	5,000	10,000	39,000	0	0	0	0	0	(235,000)	703,280
TOTAL SUPPORT SERVICE - FUNCTIONS	Expenditure	3,627,730	305,200	22,130	39,000	(100,000)	0	20,000	0	(31,710)	(135,000)	3,747,350
	Income	(2,299,090)	0	0	0	0	0	20,000	0	(520,730)	0	(2,799,820)
	TOTAL	1,328,640	305,200	22,130	39,000	(100,000)	0	40,000	0	(552,440)	(135,000)	947,530
TOTAL SUPPORT SERVICES	Expenditure	6,408,500	593,830	22,130	39,000	(150,000)	0	20,000	0	(31,710)	(135,000)	6,766,750
	Income	(2,354,560)	0	0	40,000	0	0	20,000	0	(520,730)	0	(2,815,290)
	TOTAL	4,053,940	593,830	22,130	79,000	(150,000)	0	40,000	0	(552,440)	(135,000)	3,951,460
TOTAL DIRECTOR OF STRATEGY & SUPPORT SERVICES	Expenditure	9,757,000	497,790	23,130	39,000	(150,000)	0	20,000	0	(31,710)	(141,600)	10,013,610

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
	Income	(2,840,780)	79,460	0	40,000	0	0	20,000	0	(520,730)	0	(3,222,050)
	TOTAL	6,916,220	577,250	23,130	79,000	(150,000)	0	40,000	0	(552,440)	(141,600)	6,791,560
COMMERCIAL SERVICES & INCOME GENERATION												
Director: Clare Pestell												
ENVIRONMENTAL SERVICES												
Service Manager: Chris Cooper												
STREETSCENE	Expenditure	3,290,840	58,940	1,400	0	(2,270)	0	0	0	0	0	3,348,910
	Income	(1,528,670)	(5,250)	0	0	(4,650)	0	0	0	0	0	(1,538,570)
Portfolio Holder : Cllr Sarah Dyke	TOTAL	1,762,170	53,690	1,400	0	(6,920)	0	0	0	0	0	1,810,340
WASTE & RECYCLING	Expenditure	6,638,560	0	164,300	21,300	(950)	0	0	0	0	0	6,823,210
	Income	(1,850,580)	0	0	0	950	0	0	0	0	0	(1,849,630)
Portfolio Holder : Cllr Sarah Dyke	TOTAL	4,787,980	0	164,300	21,300	0	0	0	0	0	0	4,973,580
TOTAL ENVIRONMENTAL SERVICES	Expenditure	9,929,400	58,940	165,700	21,300	(3,220)	0	0	0	0	0	10,172,120
	Income	(3,379,250)	(5,250)	0	0	(3,700)	0	0	0	0	0	(3,388,200)
	TOTAL	6,550,150	53,690	165,700	21,300	(6,920)	0	0	0	0	0	6,783,920
ARTS & ENTERTAINMENT												
Service Manager : Adam Burgan												
OCTAGON	Expenditure	2,143,120	4,550	1,800	0	0	0	0	0	0	0	2,149,470
	Income	(1,827,600)	0	0	0	0	0	0	0	0	456,900	(1,370,700)
Portfolio Holder : Cllr John Clark	TOTAL	315,520	4,550	1,800	0	0	0	0	0	0	456,900	778,770

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
WESTLANDS	Expenditure	1,351,340	5,680	0	0	0	0	0	0	0	0	1,357,020
	Income	(1,216,010)	0	0	0	0	0	0	0	0	304,000	(912,010)
Portfolio Holder : Cllr John Clark	TOTAL	135,330	5,680	0	0	0	0	0	0	0	304,000	445,010
TOTAL ARTS & ENTERTAINMENT	Expenditure	3,494,460	10,230	1,800	0	0	0	0	0	0	0	3,506,490
	Income	(3,043,610)	0	0	0	0	0	0	0	0	760,900	(2,282,710)
	TOTAL	450,850	10,230	1,800	0	0	0	0	0	0	760,900	1,223,780
LEISURE, RECREATION & TOURISM												
Service Manager : Katy Menday												
COUNTRYSIDE	Expenditure	638,090	11,660	600	0	0	0	0	0	0	0	650,350
	Income	(305,610)	0	0	0	0	0	0	0	0	0	(305,610)
Portfolio Holder : Cllr Mike Best	TOTAL	332,480	11,660	600	0	0	0	0	0	0	0	344,740
YEOVIL RECREATION CENTRE	Expenditure	309,050	1,160	200	0	2,270	0	0	0	0	0	312,680
	Income	(127,090)	0	0	0	0	0	0	0	0	0	(127,090)
Portfolio Holder : Cllr Mike Best	TOTAL	181,960	1,160	200	0	2,270	0	0	0	0	0	185,590
TOURISM AND HERITAGE	Expenditure	262,420	3,280	0	0	0	0	0	0	0	0	265,700
	Income	(96,670)	0	0	0	0	0	0	0	0	30,000	(66,670)
Portfolio Holder : Cllr Mike Best	TOTAL	165,750	3,280	0	0	0	0	0	0	0	30,000	199,030
TOTAL LEISURE, RECREATION & TOURISM	Expenditure	1,209,560	16,100	800	0	2,270	0	0	0	0	0	1,228,730
	Income	(529,370)	0	0	0	0	0	0	0	0	30,000	(499,370)
	TOTAL	680,190	16,100	800	0	2,270	0	0	0	0	30,000	729,360
INCOME & OPPORTUNITIES DEVELOPMENT												
Service Manager : James Divall												
INCOME & OPPORTUNITIES DEVELOPMENT	Expenditure	398,600	2,550	0	0	0	0	0	0	0	0	401,150
	Income	(529,490)	(16,930)	0	0	0	0	0	0	0	30,000	(516,420)
Portfolio Holder : Cllr John Clark	TOTAL	(130,890)	(14,380)	0	0	0	0	0	0	0	30,000	(115,270)
TOTAL INCOME & OPPORTUNITIES DEVELOPMENT	Expenditure	398,600	2,550	0	0	0	0	0	0	0	0	401,150
	Income	(529,490)	(16,930)	0	0	0	0	0	0	0	30,000	(516,420)
	TOTAL	(130,890)	(14,380)	0	0	0	0	0	0	0	30,000	(115,270)
PROPERTY, LAND AND DEVELOPMENT												
Service Manager : Robert Orrett												
BIRCHFIELD	Expenditure	64,290	0	0	0	0	0	0	0	0	0	64,290
	Income	0	0	0	0	0	0	0	0	0	0	0

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
Portfolio Holder : Cllr Tony Lock	TOTAL	64,290	0	0	0	0	0	0	0	0	0	64,290
PROPERTY, LAND & DEVELOPMENT - CASE OFFICERS	Expenditure	284,810	7,450	0	0	0	0	0	0	0	0	292,260
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Tony Lock	TOTAL	284,810	7,450	0	0	0	0	0	0	0	0	292,260
LAND DRAINAGE	Expenditure	72,000	0	0	0	0	0	0	0	0	0	72,000
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Tony Lock	TOTAL	72,000	0	0	0	0	0	0	0	0	0	72,000
OPERATIONAL PROPERTIES	Expenditure	1,114,570	2,160	2,300	0	0	0	0	0	0	0	1,119,030
	Income	(547,520)	0	0	105,700	(3,200)	0	0	0	0	0	(445,020)
Portfolio Holder : Cllr Tony Lock	TOTAL	567,050	2,160	2,300	105,700	(3,200)	0	0	0	0	0	674,010
COMMERCIAL PROPERTY	Expenditure	108,010	0	0	0	0	0	0	0	0	0	108,010
	Income	(235,000)	0	0	0	0	0	0	0	0	0	(235,000)
Portfolio Holder : Cllr John Clark	TOTAL	(126,990)	0	0	0	0	0	0	0	0	0	(126,990)
PROPERTY, LAND & DEVELOPMENT - SPECIALISTS	Expenditure	141,990	2,290	0	0	0	0	0	0	0	0	144,280
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Tony Lock	TOTAL	141,990	2,290	0	0	0	0	0	0	0	0	144,280

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
COMMERCIAL INVESTMENTS	Expenditure	3,311,830	3,910	0	0	0	0	1,442,550	0	0	0	4,758,290
	Income	(5,252,140)	(3,910)	0	0	0	0	0	0	(1,919,870)	0	(7,175,920)
Portfolio Holder : Cllr John Clark	TOTAL	(1,940,310)	0	0	0	0	0	1,442,550	0	(1,919,870)	0	(2,417,630)
CAR PARKING	Expenditure	767,790	1,530	0	0	4,650	0	0	0	0	0	773,970
	Income	(1,955,670)	0	0	0	0	0	0	0	0	459,000	(1,496,670)
Portfolio Holder : Cllr John Clark	TOTAL	(1,187,880)	1,530	0	0	4,650	0	0	0	0	459,000	(722,700)
ENGINEERING & PROPERTY SERVICES	Expenditure	17,170	0	0	0	0	0	0	0	0	0	17,170
	Income	(11,910)	0	0	0	0	0	0	0	0	0	(11,910)
Portfolio Holder : Cllr Tony Lock	TOTAL	5,260	0	0	0	0	0	0	0	0	0	5,260
TOTAL PROPERTY, LAND & DEVELOPMENT	Expenditure	5,882,460	17,340	2,300	0	4,650	0	1,442,550	0	0	0	7,349,300
	Income	(8,002,240)	(3,910)	0	105,700	(3,200)	0	0	0	(1,919,870)	459,000	(9,364,520)
	TOTAL	(2,119,780)	13,430	2,300	105,700	1,450	0	1,442,550	0	(1,919,870)	459,000	(2,015,220)
TOTAL DIRECTOR OF COMMERCIAL SERVICES & INCOME GENERATION	Expenditure	20,914,480	105,160	170,600	21,300	3,700	0	1,442,550	0	0	0	22,657,790
	Income	(15,483,960)	(26,090)	0	105,700	(6,900)	0	0	0	(1,919,870)	1,279,900	(16,051,220)
	TOTAL	5,430,520	79,070	170,600	127,000	(3,200)	0	1,442,550	0	(1,919,870)	1,279,900	6,606,570

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
SERVICE DELIVERY												
Director: Martin Woods												
CUSTOMER CONNECT												
Service Manager : Sharon Jones												
CUSTOMER CONNECT	Expenditure	668,110	17,130	0	0	0	0	0	0	0	0	685,240
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Tony Lock	TOTAL	668,110	17,130	0	0	0	0	0	0	0	0	685,240
TOTAL CUSTOMER CONNECT	Expenditure	668,110	17,130	0	0	0	0	0	0	0	0	685,240
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	668,110	17,130	0	0	0	0	0	0	0	0	685,240
CASE TEAM												
Service Manager : Kirsty Larkins												
CASE TEAM	Expenditure	1,641,630	69,480	0	0	0	0	0	0	0	0	1,711,110
	Income	0	(38,780)	0	0	0	0	0	0	0	0	(38,780)
	TOTAL	1,641,630	30,700	0	0	0	0	0	0	0	0	1,672,330
TOTAL CASE TEAM	Expenditure	1,641,630	69,480	0	0	0	0	0	0	0	0	1,711,110
	Income	0	(38,780)	0	0	0	0	0	0	0	0	(38,780)
	TOTAL	1,641,630	30,700	0	0	0	0	0	0	0	0	1,672,330
SERVICE DELIVERY - LEAD SPECIALISTS												
Service Manager : Martin Woods												
SERVICE DELIVERY - LEAD SPECIALISTS	Expenditure	258,860	(5,190)	0	0	0	0	0	0	0	0	253,670
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	258,860	(5,190)	0	0	0	0	0	0	0	0	253,670
TOTAL SERVICE DELIVERY - LEAD SPECIALISTS	Expenditure	258,860	(5,190)	0	0	0	0	0	0	0	0	253,670
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	258,860	(5,190)	0	0	0	0	0	0	0	0	253,670

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
SERVICE DELIVERY - MANAGERS												
Service Manager : Martin Woods												
SERVICE DELIVERY - MANAGERS	Expenditure	252,970	2,400	0	0	0	0	0	0	0	0	255,370
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	252,970	2,400	0	0	0	0	0	0	0	0	255,370
TOTAL SERVICE DELIVERY - MANAGERS	Expenditure	252,970	2,400	0	0	0	0	0	0	0	0	255,370
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	252,970	2,400	0	0	0	0	0	0	0	0	255,370
LOCALITY												
Service Manager : Tim Cook												
AREA EAST	Expenditure	32,690	0	0	0	0	0	0	0	0	0	32,690
	Income	(4,510)	0	0	4,510	0	0	0	0	0	0	0
	TOTAL	28,180	0	0	4,510	0	0	0	0	0	0	32,690
Area Chairman : Cllr Henry Hobhouse												
AREA NORTH	Expenditure	15,960	0	0	0	0	0	0	0	0	0	15,960
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	15,960	0	0	0	0	0	0	0	0	0	15,960
Area Chairman : Cllr Adam Dance												
AREA SOUTH	Expenditure	70,490	21,870	0	0	0	0	0	0	0	0	92,360
	Income	(11,700)	(21,870)	0	0	3,200	0	0	0	0	0	(30,370)
	TOTAL	58,790	0	0	0	3,200	0	0	0	0	0	61,990
Area Chairman : Cllr Peter Gubbins												
AREA WEST	Expenditure	27,410	0	0	0	0	0	0	0	0	0	27,410
	Income	(3,510)	0	0	3,510	0	0	0	0	0	0	0
	TOTAL	23,900	0	0	3,510	0	0	0	0	0	0	27,410
Area Chairman : Cllr Jason Baker												
LOCALITY TEAM	Expenditure	573,730	(5,150)	0	0	0	0	0	0	0	0	568,580
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	573,730	(5,150)	0	0	0	0	0	0	0	0	568,580
PEST CONTROL	Expenditure	32,280	0	0	0	0	0	0	0	0	0	32,280
	Income	(30,300)	0	0	0	0	0	0	0	0	0	(30,300)
	TOTAL	1,980	0	0	0	0	0	0	0	0	0	1,980
Portfolio Holder : Mike Best												
PLAY, HEALTH & WELLBEING	Expenditure	137,970	0	0	0	(5,910)	0	0	0	0	0	132,060
	Income	(65,330)	0	0	0	5,910	0	0	0	0	0	(59,420)
	TOTAL	72,640	0	0	0	0	0	0	0	0	0	72,640
Portfolio Holder : Mike Best												
TOTAL LOCALITY	Expenditure	890,530	16,720	0	0	(5,910)	0	0	0	0	0	901,340

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
	Income	(115,350)	(21,870)	0	8,020	9,110	0	0	0	0	0	(120,090)
	TOTAL	775,180	(5,150)	0	8,020	3,200	0	0	0	0	0	781,250
REGENERATION												
Service Manager : Natalie Fortt / Mike Holmes												
REGENERATION	Expenditure	81,240	103,670	0	0	0	0	0	0	0	(81,240)	103,670
	Income	(19,640)	(103,670)	0	0	0	0	0	0	0	19,640	(103,670)
Portfolio Holder : Cllr John Clark	TOTAL	61,600	0	0	0	0	0	0	0	0	(61,600)	0
TOTAL REGENERATION	Expenditure	81,240	103,670	0	0	0	0	0	0	0	(81,240)	103,670
	Income	(19,640)	(103,670)	0	0	0	0	0	0	0	19,640	(103,670)
	TOTAL	61,600	0	0	0	0	0	0	0	0	(61,600)	0
SERVICE DELIVERY FUNCTIONS												
Service Manager : Nigel Marston												
ENFORCEMENT & COMPLIANCE	Expenditure	49,710	1,650	0	0	0	0	0	0	0	0	51,360
	Income	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	49,710	1,650	0	0	0	0	0	0	0	0	51,360
REVENUES & BENEFITS	Expenditure	469,760	2,570	0	0	0	0	0	0	0	0	472,330
	Income	(466,050)	0	0	0	0	0	0	0	0	0	(466,050)
Portfolio Holder : Cllr Mike Best	TOTAL	3,710	2,570	0	0	0	0	0	0	0	0	6,280
HOUSING BENEFIT SUBSIDY	Expenditure	28,747,550	0	0	0	(1,399,400)	0	0	0	0	0	27,348,150
	Income	(29,318,510)	0	0	0	1,399,400	0	0	0	0	0	(27,919,110)
Portfolio Holder : Cllr Mike Best	TOTAL	(570,960)	0	0	0	0	0	0	0	0	0	(570,960)
HOUSING STANDARDS	Expenditure	99,390	620	0	0	0	0	0	0	0	0	100,010
	Income	(67,450)	0	0	0	(11,000)	0	0	0	0	0	(78,450)
Portfolio Holder : Cllr Val Keitch	TOTAL	31,940	620	0	0	(11,000)	0	0	0	0	0	21,560
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION	Expenditure	369,410	(1,700)	0	0	11,000	0	0	0	0	0	378,710
	Income	(30,520)	0	0	0	0	0	0	0	0	0	(30,520)
Portfolio Holder : Cllr Mike Best	TOTAL	338,890	(1,700)	0	0	11,000	0	0	0	0	0	348,190
HOUSING	Expenditure	814,040	4,580	0	0	0	0	0	0	0	0	818,620
	Income	(176,520)	0	0	0	0	0	0	0	0	0	(176,520)
Portfolio Holder : Cllr Val Keitch	TOTAL	637,520	4,580	0	0	0	0	0	0	0	0	642,100
LICENSING	Expenditure	113,410	2,880	0	0	0	0	0	0	0	0	116,290
	Income	(325,930)	0	0	0	0	0	0	0	0	0	(325,930)

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
Portfolio Holder : Cllr John Clark	TOTAL	(212,520)	2,880	0	0	0	0	0	0	0	0	(209,640)
CARELINE	Expenditure	110,920	0	0	99,000	0	0	0	0	0	0	209,920
	Income	(423,850)	0	0	0	0	0	0	0	0	0	(423,850)
Portfolio Holder : Cllr Mike Best	TOTAL	(312,930)	0	0	99,000	0	0	0	0	0	0	(213,930)
ENFORCEMENT	Expenditure	31,440	0	0	25,000	0	0	0	0	0	0	56,440
	Income	(3,000)	0	0	0	0	0	0	0	0	0	(3,000)
Portfolio Holder : Cllr Sarah Dyke	TOTAL	28,440	0	0	25,000	0	0	0	0	0	0	53,440
LAND CHARGES	Expenditure	23,350	0	0	0	0	0	0	0	0	0	23,350
	Income	(411,370)	0	0	0	0	0	0	0	0	0	(411,370)
Portfolio Holder : Cllr John Clark	TOTAL	(388,020)	0	0	0	0	0	0	0	0	0	(388,020)
RIGHTS OF WAY	Expenditure	2,810	0	0	0	0	0	0	0	0	0	2,810
	Income	(16,500)	0	0	16,500	0	0	0	0	0	0	0
Portfolio Holder : Cllr Sarah Dyke	TOTAL	(13,690)	0	0	16,500	0	0	0	0	0	0	2,810
BUILDING CONTROL	Expenditure	458,530	260	0	0	0	0	0	0	0	0	458,790
	Income	(561,240)	0	0	0	0	0	0	0	0	0	(561,240)
Portfolio Holder : Cllr John Clark	TOTAL	(102,710)	260	0	0	0	0	0	0	0	0	(102,450)
DEVELOPMENT MANAGEMENT	Expenditure	629,210	91,330	0	0	0	0	0	0	0	40,000	760,540
	Income	(1,460,950)	0	0	0	0	0	0	0	0	0	(1,460,950)
Portfolio Holder : Cllr John Clark	TOTAL	(831,740)	91,330	0	0	0	0	0	0	0	40,000	(700,410)
ECONOMIC DEVELOPMENT	Expenditure	192,730	65,860	0	0	0	0	0	0	0	(54,000)	204,590
	Income	0	(63,030)	0	0	0	0	0	0	0	0	(63,030)
Portfolio Holder : Cllr John Clark	TOTAL	192,730	2,830	0	0	0	0	0	0	0	(54,000)	78,530
STREET NAMING AND NUMBERING	Expenditure	7,210	0	0	0	0	0	0	0	0	0	7,210
	Income	(24,180)	0	0	0	0	0	0	0	0	0	(24,180)
Portfolio Holder : Cllr John Clark	TOTAL	(16,970)	0	0	0	0	0	0	0	0	0	(16,970)
COMMUNITY SAFETY	Expenditure	3,000	0	0	0	0	0	0	0	0	0	3,000
	Income	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Mike Best	TOTAL	3,000	0	0	0	0	0	0	0	0	0	3,000
TOTAL SERVICE DELIVERY FUNCTIONS	Expenditure	32,122,470	168,050	0	124,000	(1,388,400)	0	0	0	0	(14,000)	31,012,120
	Income	(33,286,070)	(63,030)	0	16,500	1,388,400	0	0	0	0	0	(31,944,200)
	TOTAL	(1,163,600)	105,020	0	140,500	0	0	0	0	0	(14,000)	(932,080)
TOTAL DIRECTOR OF SERVICE DELIVERY	Expenditure	35,915,810	372,260	0	124,000	(1,394,310)	0	0	0	0	(95,240)	34,922,520
	Income	(33,421,060)	(227,350)	0	24,520	1,397,510	0	0	0	0	19,640	(32,206,740)

Service with Elements		20/21 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	21/22 Original Budget
		£	£	£	£		£	£	£	£	£	£
	TOTAL	2,494,750	144,910	0	148,520	3,200	0	0	0	0	(75,600)	2,715,780
TOTAL SSDC	Expenditure	66,970,450	1,088,650	193,730	184,300	(1,390,610)	0	1,462,550	0	(31,710)	(236,840)	68,240,520
	Income	(51,763,300)	(173,980)	0	170,220	1,390,610	0	20,000	0	(2,440,600)	1,299,540	(51,497,510)
	TOTAL	15,207,150	914,670	193,730	354,520	0	0	1,482,550	0	(2,472,310)	1,062,700	16,743,010